

State of Alabama



Department of Youth Services

# Annual Report

FY  
2007

I HAVE A MILLION FACES  
WHICH DO YOU WANNA SEE?  
ANYONE YOU LIKE  
I'LL BE WHO YOU WANT ME TO BE!  
ONE MINUTE I SHOW LOVE  
THE NEXT MINUTE I SHOW HATE  
TODAY I THINK I'LL BE EARLY  
TOMORROW I'LL BE LATE!  
DO I REALLY CARE?  
AM I REALLY YOUR FRIEND?  
DO I REALLY LIKE YOU  
OR DO I JUST PRETEND?  
A FEW PEOPLE CAN REALLY TRUST ME,  
MOST ARE MAKING A MISTAKE,  
SOMETIMES I GIVE  
SOMETIMES I TAKE!  
IF YOU LOOK DEEP INSIDE ME  
YOU WILL SEE THE REAL ME  
IF YOU DON'T LOOK DEEP ENOUGH  
I'M JUST WHO YOU WANT ME TO BE!

APW

MY SPECIAL PLACE IS IN MY GRANDMA'S ARMS THIS IS WHERE I FEEL SAFE AND AWAY

FROM HARM. I CRY MOST OF MY TEARS THERE AND TELL OF MY PAIN. MY EMO-

TIONS FLOODING OUT LIKE A POURING RAIN. THOSE BROWN ARMS HAVE

HELD MANY YOUNG KIDS FULL OF FEAR BECAUSE OF THE THINGS

THEY DID. THOSE BROWN ARMS HAVE LIFTED MANY BABIES

AND GIVEN A HELPING HAND TO LITTLE OLD LADIES. IN

THOSE ARMS I FEEL SPECIAL AND UNIQUE UNTIL I

HAVE TO LEAVE THEM AND STAND ON MY TWO

FEET. THOUGH WE'RE SEPERATED I

CAN STILL FEEL HER ARMS AS I

WALK THROUGH EACH DAY

FEELING SAFE

FROM HARM.

C.C.M

I  
SIT IN  
MY ROOM  
NO BIGGER-  
THAN A BATHROOM  
STALL. I SIT IN MY  
ROOM, NOTHING TO DO AT  
ALL. EVERY TIME I LOOK IN  
THE MIRROR I SEEM TO GET TALL.  
NOTHING TO DO AT ALL BUT READ  
AND PRAY, HOPING TO MAKE IT  
THROUGH THE NEXT DAY.  
THAT IS ALL I DO IN  
MY ROOM.

J.A.W.

SHE IS  
LIKE A LIGHT THAT  
SHINES ONLY IN DARK  
PLACES AMONG THE GANG BANGERS,  
THIEVES, MURDERERS, AND CONFUSED FACES.  
SHE GUIDES WHOM SHE CAN, JUST LIKE AN EVERLASTING  
TUNNEL OF LIFE. SHE TEACHES US THAT BRAINPOWER IS BETTER  
THAN THE GLORY OF FIGHTS. SHE IS LOVED LIKE A MOTHER BY THOSE WHO  
NEVER HAD A MOTHER. SO YOU CAN NEVER HATE HER, BUT ALWAYS LOVE HER. SHE  
TEACHES US THINGS THAT WILL ALWAYS HELP OUR SOUL; THAT IS WHY I CALL HER  
THE UNDERGROUND RAILROAD.

C.A.





Dear Governor Riley:

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The Department of Youth Services is pleased to present you its 2007 annual report detailing the activities of the department during the fiscal year. Several significant achievements were realized during the year, including the reaccreditation of several of our facilities. Four facilities, the Montgomery Group Home, Troy Group Home, Autauga Campus and the North Alabama Group Home achieved perfect scores in the process. The fifth facility, the Thomasville Campus, passed its reaccreditation with a score of over ninety-eight percent.

Additionally, we celebrated our tenth anniversary of the creative writing program entitled Writing Our Stories, a collaborative effort with the Alabama Writers' Forum. This curriculum has been so successful that many other school districts throughout the nation have adopted similar creative writing programs of their own.

We also continue to have excellent working relationships with other agencies and organizations involved in juvenile care and development, including the Boys and Girls Clubs and the YMCA.

As always, we are appreciative of the support and encouragement of your administration, as well as that of the Legislature, our Board, members of advisory committees, our departmental staff, and the numerous volunteers who give so freely of their time.

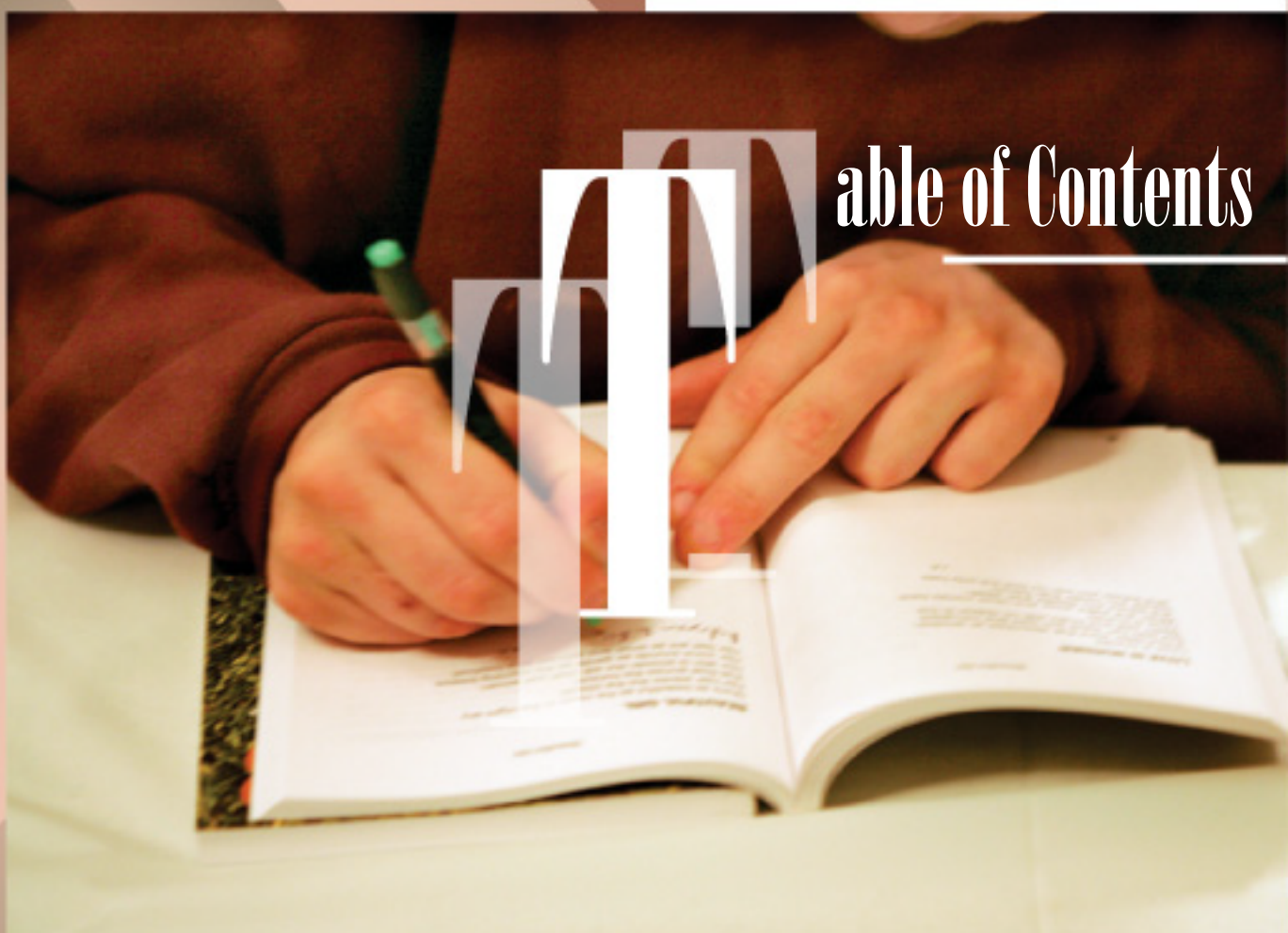
We anticipate continued success in our programs and activities in the coming fiscal year.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read "J. Walter Wood, Jr.", with a stylized flourish at the end.

J. Walter Wood, Jr.  
Executive Director

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Alabama Department of Youth Services



P.O. Box 66  
Mt. Meigs, Alabama 36057

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## For the Quarter Beginning

October 2006 – December 2006



Chairman Vice

At the December 1, 2006 meeting, the Board elected its officers for the 2007 fiscal year. Chairman Roy P. (Pat) Vice was unanimously re-elected to his fifth term as Board Chairman. Mr. Vice, a Board member since 1996, represents the Seventh Congressional District.



Vice-Chairman Johnson

Dr. Eddie Johnson was also unanimously re-elected Vice-Chairman of the Board at the December 1, 2006 meeting. Dr. Johnson has represented the State Superintendent of Education on the Youth Services Board since 1989, and is also beginning his fifth term as Vice-Chairman of the Board.



Secretary-Treasurer Lovell

At the same meeting, Judge Terri Bozeman Lovell was unanimously elected to her first term as Secretary-Treasurer of the Board. Judge Lovell was appointed to the Youth Services Board on January 1, 2004, and represents the Alabama Juvenile Judges' Association.

## Report of the Board





For the Quarter Beginning

January 2007- March 2007

# R

## Report of the Board

At the March meeting, the Director welcomed and introduced the Board's newest member, Representative Priscilla Dunn. Representative Dunn was elected to office in 1998 and represents the 56th District Jefferson County. She earned her B.S. from Alabama State University and her M.A. from the University of Alabama. Representative Dunn is the Homeless Education Coordinator for Bessemer City Schools, and is a Trustee and Sunday school teacher for Shady Grove Baptist Church in Birmingham, Alabama. She also serves on the Board of the State Democratic Executive Committee and the Advisory Board for the Jefferson/Shelby Counties American Cancer Society.



Representative Priscilla Dunn

The Director also recognized the reappointment of Senator Bradley Byrne and Representative Mac Gipson to the Youth Services Board. Also discussed, was the success of the Writing Our Stories program, a creative writing curriculum, beginning its tenth year of existence at the Department of Youth Services. In fact, it has been so successful that many other school districts throughout the nation have adopted this curriculum. Speakers included Congressman Artur Davis at Mt. Meigs Campus, Rev. Thomas Miller at Vacca Campus, and Ms. Kathy Yarbrough at Chalkville Campus.



## For the Quarter Beginning

April 2007 – June 2007

## Report of the Board

During the third quarter of the fiscal year, three facilities were reaccredited by the American Correctional Association. The Montgomery Group Home and the Troy Group Home passed their reaccreditation with a perfect score. The Thomasville Campus passed its reaccreditation with a score of over ninety-eight percent.

In March, Curriculum and Federal Programs Coordinator, Tracy Smitherman, received her Doctorate in Educational Leadership, Policy and Law from Alabama State University. As Coordinator for the Alabama Department of Youth Services School District, her responsibilities include curriculum, academic programming, Federal programs, financial operations, and assisting with the management of personnel information, accreditation, data collection and analysis. She is also liaison to the Alabama Writers Forum, Alabama Public Library Services, Alabama Humanities Foundation and Motherhead.



Thomasville HIT Program



Montgomery Group Home



Troy Group Home

Dr. Smitherman has been employed with the DYS School System since June 1997, and has previously served as principal of Eufaula and L.B. Wallace schools. She also holds a B.S. in Human Environmental Sciences from the University of Alabama, a M.Ed. in Administration and Supervision from Northwestern State University, and an Ed.S in Educational Leadership.



Dr. Tracy Smitherman

For the Quarter Beginning

July 2007 – September 2007

## Report of the Board

In the fourth quarter of the fiscal year, Board member Senator Bradley Byrne accepted an appointment as Post Secondary Chancellor, and tendered his resignation as Youth Services Board member. Chief Probation Officer Tom Wright also tendered his resignation to the Youth Services Board after accepting a position with the Administrative Office of Courts.

On August 28, 2007, the Chief Probation Officer Association appointed Montgomery County Juvenile Court Administrator and Chief Probation Officer Bruce Howell as its representative on the Board. Mr. Howell holds a B.S. degree in Law Enforcement and a M.S. degree in Criminal Justice, both from Jacksonville State University. He worked for over three years at the Gadsden Police Department and was Chief Probation Officer for over eight years at Etowah County.

Mr. Howell has spent the last 24 years as Chief Probation Officer/Court Administrator in Montgomery County. Mr. Howell is married to Jennie Helms Howell, Child Support Supervisor at the Montgomery County Department of Human Resources. He has one son, Chris Howell, an attorney in Prattville, and is the proud grandfather of three beautiful grandchildren.

During the fourth quarter of the fiscal year, the Autauga Campus received a perfect score on its reaccreditation by the American Correctional Association. In October, following the Autauga ACA audit, North Alabama Group Home in Florence, Alabama also received a perfect score on its reaccreditation.



Chancellor Bradley Byrne



Mr. Tom Wright



Mr. Bruce Howell



The Youth Services School District continues to provide progressive and innovative career and technical education that will lead students to success in high-skill, high-wage and high-demand careers. This is accomplished in several different ways.

The Agriscience program begun at Vacca last year continues to expand and has spurred a renewed effort to beautify the campus. In addition to the coursework, which teaches students how to plant and care for flowers and shrubs, practical experience is also gained by actually pruning and trimming neglected plants and bushes. As a result of their efforts, the entire campus has shown a remarkable improvement in appearance.

At the Chalkville Campus, a College/Career Day was attended by more than seventeen local professionals who spoke with the girls about careers as diverse as licensed funeral morticians, dieticians, legal services, and independent sales consultants. This provided the girls with the opportunity to discuss some of the college and career choices that interest them, and to learn the amount and type of education required for each career.

Also at Chalkville, the “Girls At Work: Power Tools for Power Moves” building construction program was in the last stages of planning. Implementation of the gender-responsive career and technical program is scheduled for 2008. The training will include classroom and worksite competencies, and will prepare the young women for apprentice level roles in non-traditional fields such as electrical, carpentry and welding.



Career Fair at Chalkville

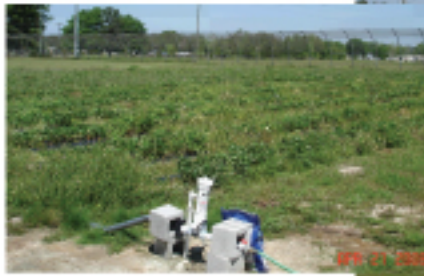


Students Adding Pine Straw at Vacca

Greenery at Vacca



# Featured Programs



Strawberry Patch Irrigation



Renovation of Older Building



Generic Girls At Work Brochure

At Mt Meigs, the horticulture program has been expanded to include Plasticulture and Aquaculture. Both are fairly new growing methods for Alabama. Plasticulture attempts to minimize effects of extreme weather events through the use of plastic and irrigation. At Mt. Meigs, a strawberry patch was developed to utilize this new technology. Aquaculture raises aquatic species under controlled conditions. The students at Mt. Meigs are raising Tilapia, will harvest their waste, and use it to fertilize gardens. Fish waste is an excellent source of nitrogen and provides an alternative to commercial fertilizers because it is eco-friendly.

Mt. Meigs ABSOP students also gained practical experience in masonry when they assisted their instructor with the renovation of an older concrete block building on campus. The building will be used as a career/technical education multi-purpose facility for the ABSOP program.



Strawberries at Mt. Meigs

# Youth Services Board Members

## Governor

Honorable Bob Riley  
State Capitol  
600 Dexter Avenue  
Montgomery, AL 36130

## Term Expires

Continuous  
as Governor

## State Department Heads

### Name and Address

### Proxy

### Term Expires

John Houston, Commissioner  
Ala. Dept. of Mental Health  
100 N. Union Street  
Montgomery, AL 36130

Steve Lafreniere, Director of the  
Office of Children's Services  
100 N. Union Street  
Montgomery, AL 36130

Continuous as  
State Dept. Head

Dr. Donald E. Williamson  
State Health Officer  
Ala. Dept. of Public Health  
RSA Tower Suite 1010  
Montgomery, AL 36130

Kathy C. Vincent  
Staff Asst. to State Health Officer  
Ala. Dept. of Public Health  
RSA Tower Suite 1552  
Montgomery, AL 36130

Continuous as  
State Dept. Head

Dr. Page Walley, Commissioner  
Ala. Dept. of Human Resources  
50 N. Ripley Street, Suite 2218  
Montgomery, AL 36104

Margaret Bonham, Director of Inter-  
Agency Planning and Collaboration  
50 N. Ripley Street  
Montgomery, AL 36104

Continuous as  
State Dept. Head

Bill Johnson, Director  
Ala. Dept. of Economic &  
Community Affairs  
401 Adams Avenue  
Montgomery, AL 36103

Robert Pruitt, Acting Div. Director  
Law Enforcement Traffic  
Safety Division  
401 Adams Avenue  
Montgomery, AL 36103

Continuous as  
State Dept. Head

Dr. Joe Morton  
State Superintendent  
Ala. Dept. of Education  
P.O. Box 302101  
Montgomery, AL 36130

Dr. Eddie Johnson  
Deputy State Superintendent  
Ala. Dept. of Education  
P.O. Box 302101  
Montgomery, AL 36130

Continuous as  
State Dept. Head

# Youth Services Board Members

## Congressional District Appointments

Name and Address		Term Expires
Vacant	1st Congressional District	9/02/2005
Willie R. Jones, Executive Director Cleveland Avenue YMCA 1201 Rosa Parks Avenue Montgomery, AL 36108	2nd Congressional District	9/02/2008
Charles Smith 1280 Sweetwood Court Auburn, AL 36830	3rd Congressional District	9/02/2006
Frankye H. Underwood P.O. Box 2144 Jasper, AL 35502	4th Congressional District	9/02/2007
William A. McDowell Second Mile Development P.O. Box 2531 Huntsville, AL 35804	5th Congressional District	9/02/2009
David C. Wilkinson 2504 Iverness Point Drive Birmingham, AL 35242	6th Congressional District	9/02/2011
Roy P. (Pat) Vice 408 Croy Lane Linden, AL 36148	7th Congressional District	9/02/2008

## Alabama Juvenile Judges' Association

Name and Address		Term Expires
Judge Terri Bozeman Lovell District Court P.O. Box 455 Hayneville, AL 36040	Appointed 1/01/2004	1/01/2010

# Youth Services Board Members



## Chief Probation Officer Association

Name and Address		Term Expires
Tom Wright, Chief Probation Officer Calhoun County Courthouse 25 West 11th Street, Suite 120 Anniston, AL 36201	Appointed 9/01/2003	9/02/2009
Bruce Howell Montgomery County Juvenile Ct. P.O. Box 9219 Montgomery, AL 36108	Appointed 8/28/2007	9/02/2009

## Legislative Appointments

Senator Bradley Byrne Ala. State House 11 South Union Street Montgomery, AL 36130	Alabama Senate	Concurrent with Legislative Term
Senator Quinton Ross Ala. State House 11 South Union Street Montgomery, AL 36130	Alabama Senate	Concurrent with Legislative Term
Representative Priscilla Dunn 460 Carriage Hills Drive Bessemer, AL 35022	Alabama House of Representatives	Concurrent with Legislative Term
Representative Mac Gipson 507 Cook Road Prattville, AL 36067	Alabama House of Representatives	Concurrent with Legislative Term

## Officers

Roy (Pat) Vice, Chairman

Dr. Eddie Johnson, Vice-Chairman

Hon. Terri Bozeman Lovell, Secretary-Treasurer

Representative of the Governor

Ken Wallis, Esq.  
Governor's Legal Advisor  
State Capitol  
600 Dexter Avenue  
Montgomery, AL 36130



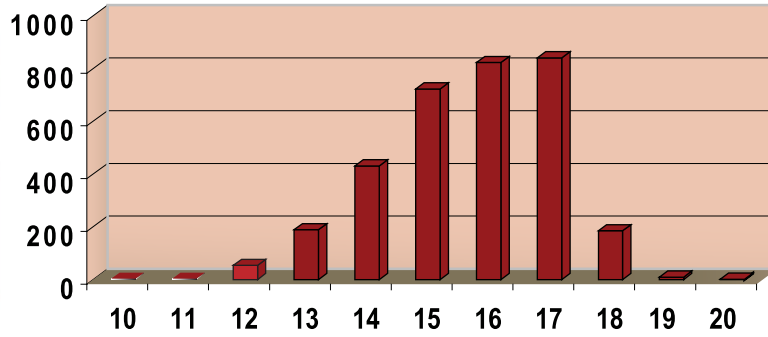
Facility	County	Acreage
Autauga Campus	Autauga	63.07 ± (1)
Birmingham Lots	Jefferson	.36 ± (2)
Chalkville Campus	Jefferson	575.16 ± (3)
Jemison Group Home	Chilton	38.46 ± (1)
Colbert County Lots	Colbert	8.10 ± (2)
Gadsden Group Home	Etowah	.14 ±
Montgomery Group Home	Montgomery	6.17 ±(1)
Mount Meigs Complex	Montgomery	780.53 ± (4)(5)
Troy Group Home	Pike	1.04 ± (1)
Vacca Campus	Jefferson	178.06 ± (2)
<b>Total Acreage</b>		<b>1,651.09 ±</b>

- (1) 1991 Survey by Robert Meadows, Alabama Department of Conservation
- (2) 1998 Report of the Alabama Department of Conservation
- (3) 1997 Survey by Sain & Associates and Robert Meadows
- (4) 1997 Survey by Larry Speaks
- (5) 2002 Land sale to DOT

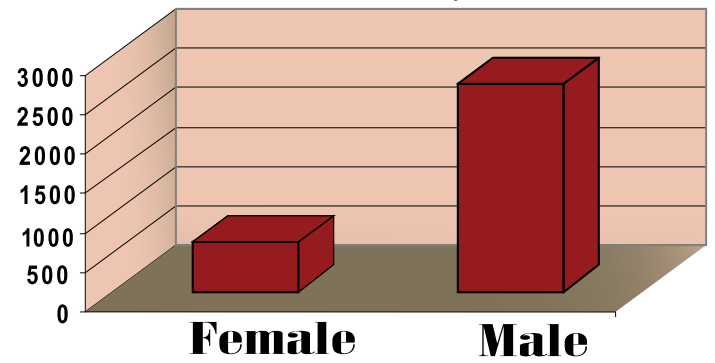




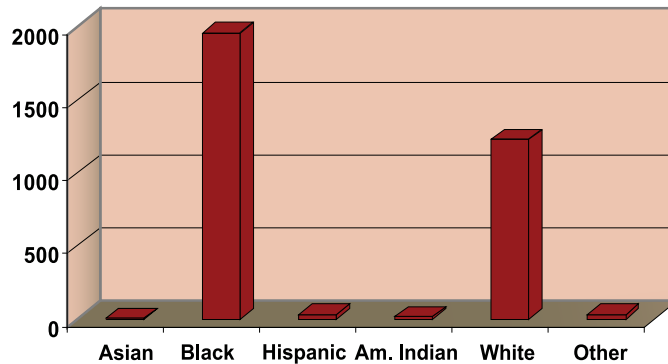
**Youth by Age**



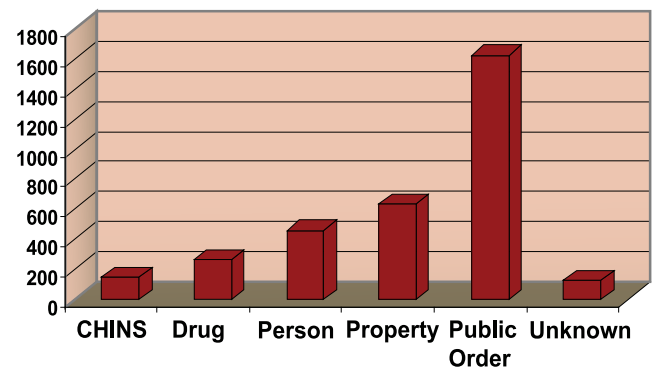
**Youth by Sex**



**Youth by Race**



**Youth by Offense**



# Private Providers

## ■ ■ ■ BLOUNT COUNTY

Alabama Youth Homes  
Oneonta Girls

Alabama Youth Homes  
Oneonta Boys

## ■ ■ ■ DALE COUNTY

Heritage House

## ■ ■ ■ ELMORE COUNTY

Alabama Youth Homes  
Wetumpka

## ■ ■ ■ ETOWAH COUNTY

The Bridge:  
Wilderness Program  
About Face  
Reach A & D

## ■ ■ ■ HALE COUNTY

West Alabama Youth Services  
CHANCES

West Alabama Youth Services  
Girl's Group Home

## ■ ■ ■ HOUSTON COUNTY

Big Brother's Home  
Away From Home

Laurel Oaks Behavioral  
Center

## ■ ■ ■ JACKSON COUNTY

Three Springs Choices:  
Boy's Wilderness

## ■ ■ ■ LEE COUNTY

J & M Manor  
Lee County Youth  
Development Center  
STARS  
BEAMS

## ■ ■ ■ MACON COUNTY

Three Springs Tuskegee

## ■ ■ ■ MADISON COUNTY

Three Springs Madison

## ■ ■ ■ MOBILE COUNTY

The Bridge – Step A & D Program  
The Bridge – Camp Cobia  
The Bridge – GEMS

## ■ ■ ■ MONTGOMERY COUNTY

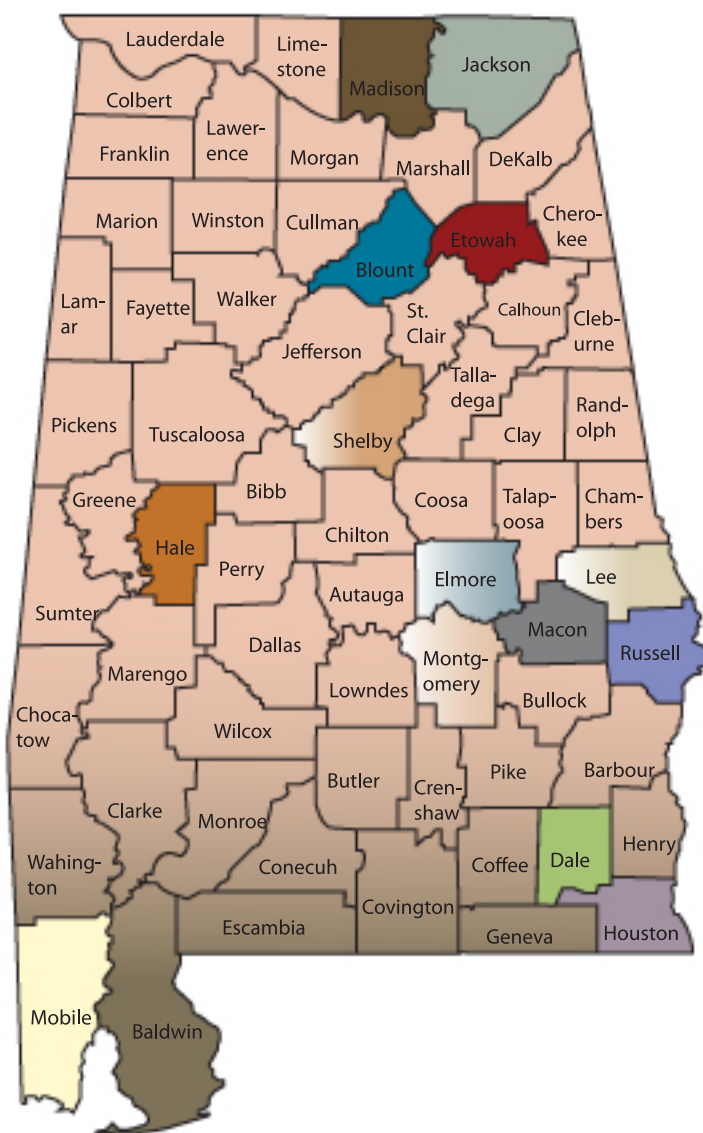
Group Homes for Children  
New Horizons

## ■ ■ ■ RUSSELL COUNTY

New Life Center for Change

## ■ ■ ■ SHELBY COUNTY

Alabama Youth Homes  
Westover  
The Bridge – Pelham



## Financial Statement

	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007
<b>REVENUES</b>					
General Fund	17,105,629	16,493,129	16,540,233	16,254,316	17,204,464
Children First Trust Fund	8,747,878	11,642,836	12,582,884	11,707,550	8,159,573
AI Special Education Trust Fund	44,365,131	43,874,364	43,781,969	46,803,585	53,403,655
Special Revenue	5,233,611	6,368,391	9,102,626	10,364,564	10,501,460
<b>TOTAL FUNDS AVAILABLE</b>	<b>75,452,249</b>	<b>78,378,720</b>	<b>82,007,712</b>	<b>85,130,015</b>	<b>89,269,152</b>
<b>EXPENDITURES</b>					
Personnel Costs	22,615,485	22,151,322	22,119,128	23,460,554	25,059,853
Employee Benefits	6,819,110	7,435,841	8,503,293	8,850,316	10,199,600
Travel In-State	282,816	276,963	314,529	312,047	282,917
Travel Out-of-State	14,943	28,862	32,217	48,770	46,087
Repairs and Maintenance	512,823	1,317,512	598,381	394,648	1,104,658
Rentals and Leases	196,400	184,767	173,592	176,098	192,299
Utilities and Communications	1,558,457	1,616,785	2,324,018	1,863,007	1,726,485
Professional Services	21,121,323	22,649,076	21,875,939	25,406,112	27,390,381
Operating Expenses	1,828,952	1,873,813	2,116,253	2,129,884	2,555,903
Transportation Equip Operations	129,698	126,310	168,257	187,009	224,990
Grants and Benefits	13,938,904	15,254,372	17,236,431	17,878,823	19,858,876
Capital Outlay	613,668	-	-	-	-
Transportation Equip Purchases	54,775	48,423	65,850	83,500	113,350
Other Equipment Purchases	326,244	254,578	329,639	199,963	243,065
<b>TOTAL EXPENDITURES</b>	<b>70,013,598</b>	<b>73,218,624</b>	<b>75,857,527</b>	<b>80,990,733</b>	<b>88,998,464</b>
<b>LESS SPECIAL REVENUE CARRIED OVER</b>	<b>3,891,876</b>	<b>4,975,679</b>	<b>6,143,963</b>	<b>4,000,068</b>	<b>231,839</b>
<b>UNALLOCATED APPROPRIATION</b>	<b>1,185,507</b>				
<b>LESS REVERSIONS</b>	<b>361,268</b>	<b>184,417</b>	<b>6,222</b>	<b>139,214</b>	<b>38,849</b>
<b>BALANCE UNENCUMBERED</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# Financial Statement

	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007
<b>REVENUES</b>					
General Fund	-	-	-	-	-
Al Special Education Trust Fund	6,648,596	6,720,663	6,715,712	7,248,800	7,510,855
Special Revenue	603,311	711,644	739,596	512,545	677,400
<b>TOTAL FUNDS AVAILABLE</b>	<b>7,251,907</b>	<b>7,432,307</b>	<b>7,455,308</b>	<b>7,761,345</b>	<b>8,188,255</b>
<b>EXPENDITURES</b>					
Personnel Costs	4,669,391	4,298,483	4,400,283	4,609,928	4,859,361
Employee Benefits	1,119,352	1,141,685	1,316,934	1,378,142	1,562,828
Travel In-State	17,802	21,737	24,705	22,031	33,614
Travel Out-of-State	-	2,850	-	2,850	6,568
Repairs and Maintenance	557	266,948	2,809	3,766	26
Rentals and Leases	14,895	18,059	16,756	13,779	16,842
Utilities and Communications	54,048	301,312	353,274	471,004	118,658
Professional Services	458,020	423,410	335,573	383,912	520,769
Operating Expenses	261,735	251,725	328,605	267,251	388,369
Transportation Equip Operations	3,027	2,305	1,883	2,638	4,406
Grants and Benefits	398,650	509,928	509,928	523,723	543,276
Capital Outlay	-	-	-	-	-
Transportation Equip Purchases	-	-	-	-	-
Other Equipment Purchases	88,309	173,123	161,555	80,124	126,383
<b>TOTAL EXPENDITURES</b>	<b>7,085,786</b>	<b>7,411,565</b>	<b>7,452,305</b>	<b>7,759,148</b>	<b>8,181,099</b>
<b>LESS SPECIAL REVENUE</b>	-	-	-	-	-
<b>CARRIED OVER</b>					
<b>UNALLOCATED APPROPRIATION</b>	74,632				
<b>LESS REVERSIONS</b>	91,489	23,592	3,003	2,197	7,156
<b>BALANCE UNENCUMBERED</b>	-	-	-	-	-

# Mission Statement

The mission of the Alabama Department of Youth Services is to enhance public safety by holding juvenile offenders accountable through the use of institutional, educational, and community services that balance the rights and needs of the victims, communities, courts, and offenders.

## Goals

### ADMINISTRATION

- Promote public trust and confidence through the efficient stewardship of public funds
- Recruit, select and train employees at all levels to be positive role models for juveniles
- Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community
- License local juvenile justice programs in order to protect the welfare and safety of youth placed in these programs

### INSTITUTIONAL SERVICES

- Provide juvenile services within the framework of professional juvenile justice standards, legislative intent and available resources
- Hold juveniles accountable and responsible for their actions and teach them the consequences of their behavior
- Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs
- Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect and a positive educational experience
- Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community

### COMMUNITY SERVICES

- Provide juvenile services within the framework of professional juvenile justice standards, legislative intent and available resources
- Hold juveniles accountable and responsible for their actions and teach them the consequences of their behavior
- Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs
- Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect and a positive educational experience
- Promote the efficient use of resources by providing the least restrictive environment for the juvenile while protecting the community

## COMMUNITY SUBSIDY

- Forge partnerships within the juvenile justice system, the community and the public and private sectors

16

## BOOT CAMP

- Subsidize 266 licensed community boot camp beds
- Provide timely and accurate payments to 8 boot camp programs

## SCHOOL DISTRICT INSTRUCTION

- Increase Youth Services School District communication
- Increase the effectiveness of school programs in safety, student activities and professional development
- Provide juvenile offenders opportunities to change behaviors based on an assessment of individual needs
- Place all juvenile offenders in a clean and safe environment that promotes dignity, responsibility, self-esteem, respect and a positive educational experience

## SCHOOL DISTRICT COMMUNITY EDUCATION

- Provide alternative academic program services and training for students with behavior and/or academic problems as means to deter commitment to DYS

# Directory

### Executive Director

J. Walter Wood, Jr.

### Executive Assistant to the Director

Marcia Calender

### Deputy Director for Administration

Allen L. Peaton

### Deputy Director for Programs and Client Services

Tim Davis

### Treatment Coordinator

Alesia Allen

### General Counsel

William J. Samford, II

### Deputy Attorney General

Dudley Perry

### Community Services Division

Anita Boswell, Administrator

### Institutional Services Division

G. Wayne Booker, Administrator

### Superintendent of Education

John C. Stewart, Ed. D.

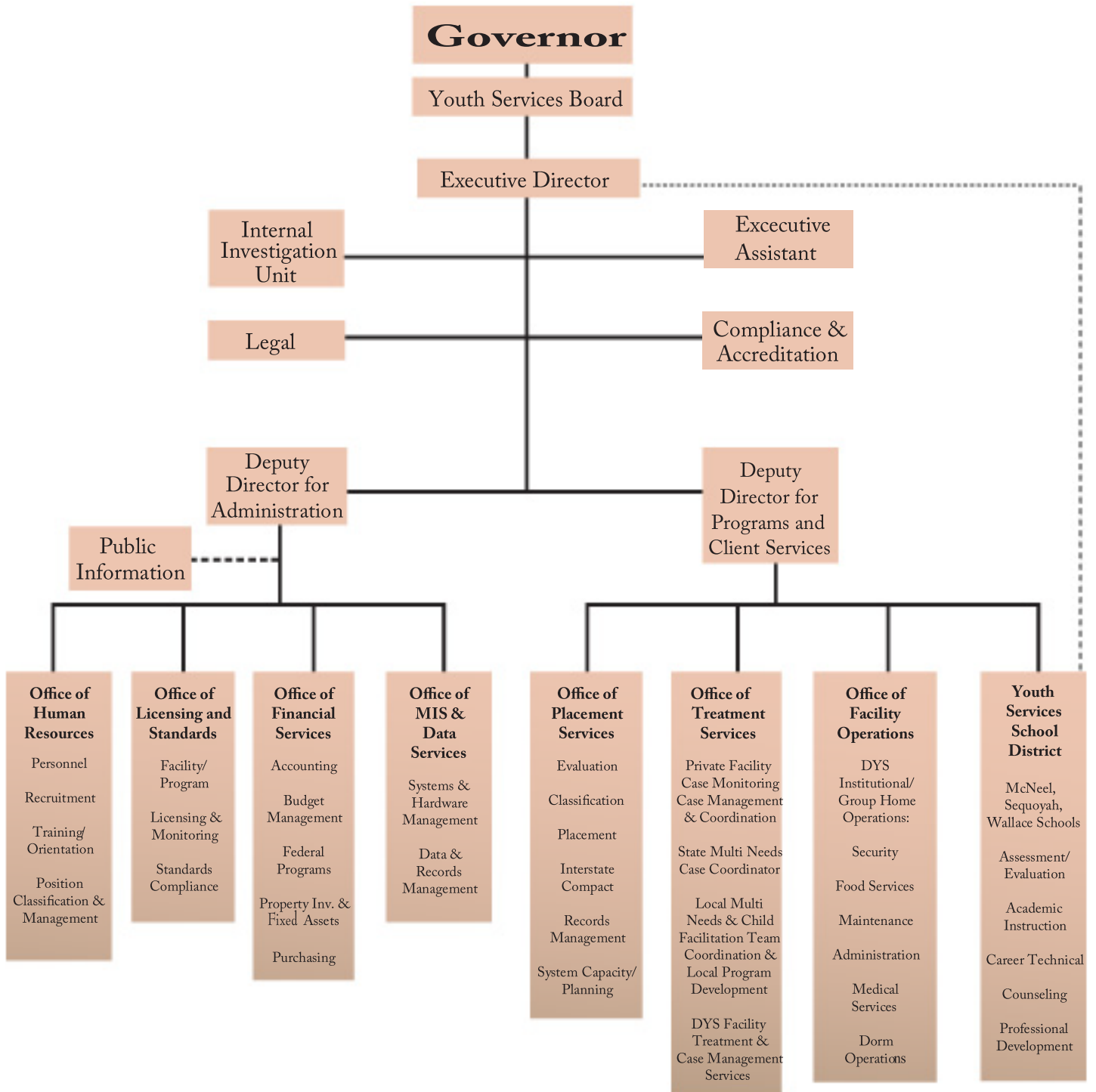
### Licensing and Standards

Robert Matthews, Administrator

### Screening and Placement

Patrick J. Pendergast, Administrator

# Organizational Chart



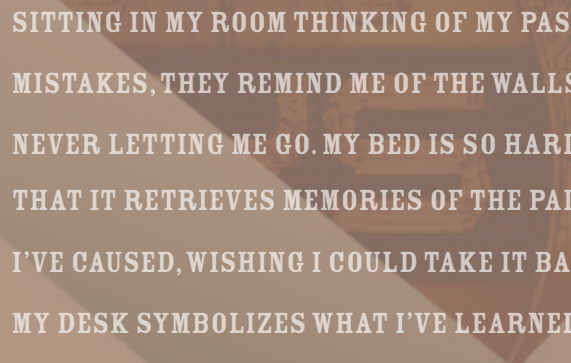


MY DADDY LEFT US ALL ALONE BEFORE THE AGE OF TEN. HE TOLD US HE'D BE BACK TO SEE  
US AGAIN. HE TOLD US THAT HE LOVED US, BUT IT WASN'T WORKING OUT BETWEEN  
HIM AND MY MOTHER. HE STARTNG DOING DOPE AND SELLING DRUGS, GOT ON  
THE STREETS AND TRIED TO BE A THUG. BUT THAT DIDN'T WORK  
EITHER, IT ONLY MADE MATTERS WORSE. I'M GLAD HE GOT  
LOCKED UP, BEFORE WE SAW HIM IN A HEARSE. - HE GOT  
OUT- I GOT IN- JUST WHEN MY NEW LIFE WAS ABOUT  
TO BEGIN. SO A I'M TRYING MY BEST TO GET  
OUT OF THIS PROGRAM, TO MAKE  
THINGS WORK, TO BE THE BEST  
THAT I CAN BE, TO GET OUT  
OF THIS CAGE AND FLY  
FREE.  
I.K.R

I'M A  
CAGED  
BIRD WANTING  
TO BE FREE CURIOUS  
TO FIND OUT WHAT THE  
WORLD HAS IN STORE FOR ME. I'M  
A CAGED BIRD , YOUNG AND BRIGHT  
READY TO BRING TO THE DAY WHAT I DREAM  
ABOUT AT NIGHT. I'M A CAGED BIRD CHIRPING OUT  
PAIN HUMMING MY WAY TO FREEDOM WHILE GOING  
INSANE. I'M A CAGED BIRD WHOSE WINGS HAVE BEEN  
REPAIRED. I'M READY TO LOOK INTO THE WORLD WITH A BRAND NEW  
STARE. I WAS A CAGED BIRD, NOW I AM FLYING FREE. I'VE REALIZED THAT  
THE CAGE WASN'T FOR ME.

I  
BE-  
LIEVE  
THE  
WORLD IS  
NOT FAIR.  
PEOPLE ARE  
CRUEL AND DO  
NOT CARE. I BELIEVE  
WE ARE ALL BORN OF  
ONE RACE, JUDGE NOT BY  
THE COLOR OF OUR FACE. I  
BELIEVE IN THESE THINGS, BUT  
I DON'T UNDERSTAND THE COM-  
PLICATED WAY OF GOD'S GREAT  
PLAN. I BELIEVE IF I CHANGE SOME  
THINGS IN MY LIFE I COULD  
AVOID ALL THIS WORRY AND  
ALL OF THIS STRIFE. I  
BELIEVE MY MISTAKES  
CAN BE FORGIVEN,  
AND ONLY I CAN  
CHANGE THE  
WAY I'M  
LIVING  
J.M.

J.A.T.

The seal of the Department of Youth Services is visible in the background of the first poem. It features a central shield with a scale of justice, surrounded by the words "DEPARTMENT OF YOUTH SERVICES" and "Justice • Rehabilitation • Community".

SITTING IN MY ROOM THINKING OF MY PAST  
MISTAKES, THEY REMIND ME OF THE WALLS  
NEVER LETTING ME GO. MY BED IS SO HARD  
THAT IT RETRIEVES MEMORIES OF THE PAIN  
I'VE CAUSED, WISHING I COULD TAKE IT BACK.  
MY DESK SYMBOLIZES WHAT I'VE LEARNED  
FROM MY PAST MISTAKES. THE STALE AIR  
CONSTANTLY BREATHES ON ME, REMINDING  
ME THAT I CAN'T CHANGE WHAT I'VE DONE. I  
CAN ONLY TRY TO MAKE IT BETTER. THIS IS  
THE ROOM I HATE. THIS IS THE ROOM I STAY  
IN.

L.S.

The seal of the Department of Youth Services is visible in the background of the second poem. It features a central shield with a scale of justice, surrounded by the words "DEPARTMENT OF YOUTH SERVICES" and "Justice • Rehabilitation • Community".

I DON'T  
OFTEN LOOK  
INTO MY SOUL  
BECAUSE I'M  
SCARED OF WHAT I  
MIGHT FIND LIFE ON  
THE STREETS AND IN THE  
GHETTOS HAS HARDENED  
ME SO I'M NOT AFFECTED LIKE  
I SHOULD BE WHEN I HEAR A  
BABY'S CRY DON'T GET ME WRONG, I  
STILL CARE BUT I DON'T FEEL THINGS  
AS DEEP ANYMORE THE REAL AND PAS-  
SIONATE ME IS IN HERE SOMEWHERE  
BEHIND THE THOUSAND WALLS, I HAD TO CON-  
STRUCT AROUND MY HEART JUST TO KEEP FROM  
GOING INSANE IT'S GONNA TAKE A LOT OF LOVE AND  
PATIENCE TO KNOCK THESE WALLS DOWN BUT IT'S NOT  
AN IMPOSSIBLE TASK PLEASE DON'T GIVE UP.

M.H.J